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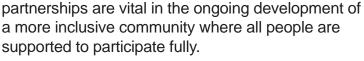
### Mayoral message

Port Stephens Council is pleased to present its Disability Inclusion Action Plan, which replaces the Port Stephens Disability Action Plan (2014-2018) and aligns with the Disability Act 2014.

This document recognises the commitment that Port Stephens Council has to an inclusive and accessible community for all people, and it defines actions (both direct and indirect) that will encourage and enhance inclusion.

We are committed to disability inclusion and to building a community where everyone is able to easily access opportunities, and to connect and fully participate in their community.

I would like to thank everyone from our community who contributed their time, ideas and opinions during the development of this Plan; these ongoing connections and





Ryan Palmer Mayor Port Stephens



### Executive summary

The Port Stephens Disability Inclusion Action Plan (DIAP) outlines Councils commitment to support the right of choice for people with a disability and to live their lives with access to opportunities and to enjoy the benefits of living and working in our society as all residents do.

Development of the DIAP has given Council an opportunity to focus on enriching Councils commitment to creating a place that is more inclusive, accessible, and provides opportunities for all abilities and backgrounds.

Port Stephens Council consulted extensively with people in the local government area who have a disability, their families, carers and disability groups to identify challenges, barriers and issues for inclusion. The consultation process enabled discussion and feedback, and provided ideas and suggestions for change and improvement.

Stakeholder priorities were established through external consultation as well as mapping of existing Council functions, services and assets to identify potential opportunities to achieve a more inclusive and accessible society. Community consultation and mapping outcomes were then analysed to identify actions. A further risk management process was undertaken, before incorporating appropriate actions into existing Port Stephens Council Integrated Plans.

The implementation of these actions will be reviewed on an annual basis to ensure disability inclusion is given appropriate consideration, including in in other plans, policies and procedures.

This DIAP is underpinned by Council's policies, programs and regulatory responsibilities, including a commitment to social justice principles which are integrated within the Integrated Planning and Reporting framework (IP&R). Port Stephens Integrated Plans encompass the Community Strategic Plan 2013-2023, the Delivery Program 2013-2017 and the Operational Plan 2016-2017.

The DIAP and actions within it are framed around four focus areas, These areas were developed during development of the NSW Disability Inclusion Plan by people with a disability. These focus areas and actions are outlined below will be delivered through Councils Integrated Planning and Reporting Framework:

- Liveable communities (including physical access to buildings and facilities, and transport);
- Attitudes and behaviours:
- Supporting access to meaningful employment; and
- Improving access to services through better systems and processes (which is about availability and accessibility of information regarding services).

In line with the Disability Inclusion Act 2014, the Port Stephens DIAP will be reported on annually to the Minister for Disability. Furthermore, Council will review the disability inclusion action planning process every four years as a minimum.



Live their lives, access opportunities and enjoy the benefits of living and working in our society as all residents do.

### Background

Port Stephens Local Government Area (LGA) is in the Hunter Region of New South Wales within the Port Stephens and Great Lakes Marine Park. It is approximately two hours drive north of Sydney and 30 minutes from Newcastle. In 2016, Port Stephens had a population of 64,807 at the 2016 Census. This figure is predicted to rise by up to 23,000 over the next 15 years.<sup>1</sup>

Port Stephens has grown as a regional centre with a mix of coastal and rural villages, and larger regional centres, including coastal centres, which presents a diverse range of opportunities for everyone in the LGA.

The proportion of people who experience disability can be correlated to Need for Assistance (Has need for assistance with core activities) census data. In Port Stephens, the proportion of people who identify as having a Need for Assistance in Port Stephens is 6.4% of the population. Comparatively, NSW has 5.37% of the population and the Hunter notes 6.39% who identify as having a Need for Assistance.

Council is already a direct provider of services for people with a disability and their carers through:

- Leasing of the Ngioka Centre to the Endeavour Foundation, who will provide disability support services under the NDIS scheme:
- Leasing of the Grahamstown Dam Aquatic Reserve to Sailability;
- Provision of Wheel in Wheel Out garbage bin service;

- Provision of programs for children with additional needs at Outside School Hours Care (Raymond Terrace, Medowie), Port Stephens Activity Van and Family Day Care;
- Provision of large print books, talking books and audit and visual navigation aids from libraries (Raymond Terrace, Salamander Bay, Mobile Library); and
- Provision of equipment at Aquatic Centres that enable safe entry into and out of heated swimming pools.

Council owns and maintains a large asset portfolio that includes the following asset classes:

- Civil assets (bridges, depots, drainage, pathways);
- · Road pavements;
- · Transport facilities;
- · Waste facilities; and
- Community and recreation assets

   (aquatic centres, cemeteries, libraries, multipurpose facilities, childcare centres, parks and reserves, playgrounds, public amenities, skate parks, sport facilities, surf lifesaving clubs, waterways).

Mapping of functions, services and assets (Appendix 3) enables identification of assets and services with potential to contribute to achievement of a more inclusive society.

Council provides opportunities for partnerships and volunteering in the care and management of community facilities, parklands and in public services.

<sup>&</sup>lt;sup>1</sup> Retrieved www.portstephens.nsw.gov.au

<sup>&</sup>lt;sup>2</sup> Source: www.portstephenscouncil.nsw.gov.au/volunteering

Volunteer opportunities are available in areas such as:

- · Halls and community centres;
- · Parks, reserves and Landcare groups;
- Cemetery committees;
- · Sports council and clubs; and
- Advisory and cultural groups and libraries (among others).<sup>2</sup>

This DIAP defines strategies and provides a planning framework and actions to promote inclusion and equity for people with a disability, so they may fully participate in, and contribute to, social, business and community life. The DIAP will enhance and complement the existing services provided by Port Stephens Council and will encourage an ongoing focus on building a socially inclusive and accessible place for all.



Port Stephens Council will encourage an ongoing focus on building a socially inclusive and accessible place for all.



### Guiding principles

The community vision for the Port Stephens Community Strategic Plan is to have "a great lifestyle in a treasured environment". This vision can only truly be achieved in a society that is inclusive and accessible for people of all abilities and backgrounds.

This Plan is critical to achieve positive change and create a more inclusive society. A more inclusive society is diverse, stronger and more sustainable.

To achieve this, the following principles underpin and reinforce the actions and desired outcomes within the DIAP and align with the philosophy behind the *NSW Disability Inclusion Act 2014*, the Community Strategic Plan and the communities vision:

- · Social justice principles of:
  - Equity
  - Access
  - Participation
  - Rights

- Guiding principles for Councils in accordance with Chapter 3 of the Local Government Act 1993, which are summarised below:
  - Strong and effective representation, leadership, planning and decision making;
  - Carry out its functions in a way that provides best possible outcomes for the local community;
  - Plan strategically within the integrated planning and reporting framework for present and future populations
  - Working with others to secure appropriate services for local community needs; and
  - Fairly, ethically and without bias in the interests of the local community;
- Business Excellence principles:
  - Port Stephens Council applies the Business Excellence principles to inform continuous improvement and strengthen the organisations ability to deliver more efficient and effective services to the community.



Inclusive communities where individuals can fully participate in social, business and community life.

### Policy and legislative context

### **Definition**

The Disability Inclusion Act 2014 defines disability as: 'The long-term physical, mental, intellectual or sensory impairment, which in interaction with various barriers may hinder the full and effective participation in society on an equal basis with others'.

In the context of the DIAP, 'disability' includes functional impairments or limitations, which may be present from birth, acquired by accident or illness or due to the process of ageing. The impairments may be substantial or seemingly minor, temporary or permanent.

### Legislation

In 1993, all NSW government departments and some other government bodies were required to undertake disability action planning when the NSW Disability Services Act 1993 (DSA) was introduced.

In 2008, the Australian Government committed to implementing the United Nations (UN) Convention on the Rights of Persons with Disabilities.

In 2014, a strengthened commitment to inclusion, better consultation with people with disability and protection of their rights was propelled with the introduction of the Disability Inclusion Act 2014, which replaced the DSA.

There is a suite of further Commonwealth and State legislation that promotes and drives improving access and inclusion for people with a disability:

### **INTERNATIONAL**

 Principles of the UN Convention on the Rights of People with a Disability

### **COMMONWEALTH**

- Disability Discrimination Act 1992
- Australian Government NDIS Act 2013
- Australian Government Aged Care (Living Longer Living Better) Act 2013

### **NSW**

NSW Disability Inclusion Act 2014

The most recent legislation and amendments reflect a shift towards the view that, while a disability may affect the way that a person interacts with others and their environment, it should not define a person and it should not limit their capacity to become an integral part of the community. Although the rights of a person with a disability have been defined as the same rights as those of all people since the early 1990s, it is understood that upholding these rights must include promotion of individual choice about what is important to them, universal access to services and facilities and inclusive communities where individuals can fully participate in social, business and community life.

The NSW Disability Inclusion Act 2014 promotes the view that 'inclusion' is not only a goal for service providers and public and private sector organisations, it is a responsibility of the whole community. It legislates for the rights of people with a disability to full participation in every-day life, with enhanced community connection, independence, empowerment and wellbeing. It is the role of local government through a Disability Inclusion Action Plan (DIAP) to promote and support inclusion in their communities.

### **ADDITIONAL LEGISLATION**

- Carers (Recognition) Act 2010 (NSW)
   Disability not only affects people who have a disability, but also people who care for them. The Carers (Recognition) Act 2010 acknowledges the significance of carers, including respect and recognition, inclusion in decision making and access to services they may need.
- Local Government Act 1993
   The Local Government Act 1993 sets out the framework and responsibilities of Councils and provides guidance to enable council's to carry out their functions in a way that facilitates local communities that are strong, healthy and prosperous.





### Council's responsibilities and roles

### Role of council

New South Wales (NSW) is entering a new era in disability inclusion planning. Council's role in implementation of the DIAP will include as a direct service provider, as a leader, an advocate and facilitator.

- As leader: Council acts as a role model for others, through its own actions, strategic organisational responses and way of doing things. In its dialogue with the communities and other stakeholders, Council can act to draw together diverse interests and strive towards attaining greater consensus on sustainable outcomes for the local government area.
- As advocate: Council seeks
  to improve services, facilities
  and opportunities for the
  local government area and
  its communities by lobbying
  agencies and other levels of
  government. In discussions with
  others, there are opportunities
  to reinforce Port Stephens
  sense of identity and resilience,
  and collaborate on achieving
  a more sustainable local
  government area.
- As facilitator: Council assists interaction amongst stakeholders, and forms strategic alliances aimed at promoting sustainability initiatives focussing on elements including social, economic, environmental,

- cultural and governance, which demonstrate positive ways of moving forward.
- As service provider: Council
  has a strong commitment
  to delivering the services
  needed by its communities,
  and ensuring that Council
  resources are responsibly
  managed. Council's role as a
  service provider aims to assist
  in building the long-term health
  of the local government area.

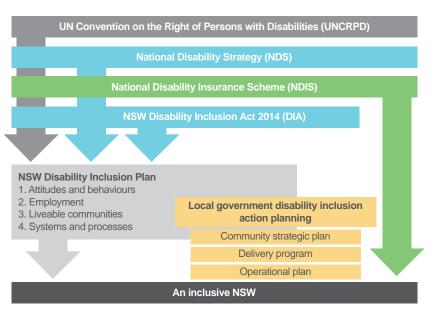
### **Executive responsibility** and project coordination

Port Stephens Council supports the development and implementation of the DIAP. The General Manager has responsibility to oversee the various functions/groups of Council.

The DIAP will be coordinated by the Social Planning Unit within the Strategy and Environment section of the Development Services team. Responsibility for implementation and resourcing of the DIAP will be across all sections of Council.

### Integrated planning and reporting

Goals and strategies of Port Stephens Council are underpinned by five themes which provide focus and direction for the Integrated Planning and Reporting (IPR) framework. The four focus areas for the DIAP may be positioned within those five focus areas of Integrated Planning framework.



### **Port Stephens CSP-themes** Focus Areas for DIAP CSP1 Our citizens Liveable communities, Focus Area 2 Positive community attitudes and behaviours, Focus Area 1 CSP2 Our lifestyle • Liveable communities, Focus Area 2 CSP3 Our environment • Liveable communities, Focus Area 2 CSP4 Our economy Supporting access to meaningful employment, Focus Area 3 CSP5 Our Council Improving access to services through better systems and processes, Focus Area 4



### Document review

As background to the consultation and to confirm issues which have been previously identified in the Port Stephens LGA, a review of documents was undertaken. Council has a suite of documents, which reflect their commitment to an inclusive and connected society in an environment that facilitates opportunities for contribution by all those who live in the Port Stephens Region. Reviewed documents included:

- Port Stephens Integrated Plans incorporating:
  - Community Strategic Plan 2013-2023
  - Delivery Program 2013-2017,
  - Operational Plans 2016-2020
- Port Stephens Strategic Asset Management Plan (2016-2026)
- Port Stephens Disability Action Plan 2014-2018
- NSW Disability Inclusion Action Planning Guidelines.

### Consultation and engagement

According to 2016 census data the population of Port Stephens was 69,556, which is an increase of 4,746 or 7.32% from 2011 (64,810). As the table below notes there are distinct differences in the proportion of people who stated a Need for Assistance between each of Port Stephens planning catchments. However, community

consultation with people who experience a disability, their families, carers and disability groups show that the barriers, challenges and needs of people with a disability to fully participate in community life are similar throughout the LGA.

### **Need for Assistance**

| Suburb            | 2006 | 2011 | 2016  |
|-------------------|------|------|-------|
| Fern Bay          | 7.4% | 8.7% | 7.89% |
| Karuah / Swan Bay | 5.3% | 8.3% | 8.59% |
| Medowie           | 3.2% | 3.5% | 3.93% |
| Raymond Terrace   | 5.2% | 6.3% | 7.75% |
| Rural East        | 5.3% | 4.7% | 6.11% |
| Rural West        | 2.9% | 3.1% | 3.07% |
| Tilligerry        | 6.4% | 7.3% | 7.97% |
| Tomaree           | 5.5% | 5.5% | 6.53% |
| Port Stephens LGA | 5.0% | 5.5% | 6.40% |

### Consultation with the community

In seeking to fully understand and identify the barriers to inclusion and access, and to find solutions; information was sought from key stakeholders. Key stakeholders are people within the Port Stephens community who identify as experiencing a disability, their carers' and support workers.

A survey was completed and distributed within the community from November

2016 to January 2017. The period of the survey was extended over the Christmas period/school holiday period. 71 surveys completed surveys were received from the community.

The following table sets out who and how the survey was distributed to key stakeholders.

| Stakeholder                      | Engagement Processes   |
|----------------------------------|--|
| Council website                  | Surveys could be accessed through Council's website using<br>Engagement HQ   |
| Council Facebook<br>page         | A link to the survey was placed on Council's Facebook page. The link was 'boosted' which meant the page connected anyone in the LGA who had clicked on anything to do with disability, which significantly broadened the surveys reach.  |
| MyLink Group                     | Advice and information about the DIAP, including a link to the survey was distributed to Councils MyLink group. MyLink is an email group of members including Not for Profit Groups and Non-Government Organisations (NGO's), such as disability service and support providers. The MyLink email group keeps its members informed of upcoming meetings, local events, professional development opportunities and other important information. Notifications of updates are sent to the MyLink email list weekly. |
| Libraries                        | Paper copies of the surveys were provided to the Tomaree and Raymond Terrace Libraries for distribution to disability groups (including disability support groups) who use the library   |
| Media release                    | Media release in the Port Stephens Examiner and online version of the Port Stephens Examiner   |
| Schools                          | Every school in the LGA was contacted via telephone and the survey and link distributed via email. Schools then placed the information about the survey and the link in school community newsletters and on Facebook pages.  |
| Eagleton Ridge<br>Respite Centre | Eagleton Ridge Respite Centre was contacted and information forwarded about the survey, along with a link  |
| Flyer                            | Flyers were developed to help promote the project, which contained information about the survey and where to access it. Flyers were delivered to doctors surgeries, disability service providers and Council run pools.  |
| Internal stakeholder meeting     | Internal stakeholder meeting and ongoing consultation to go over elements of the DIAP.   |

### **Summary of priorities**

Returned surveys and consultation meetings presented a clear picture of priorities with suggestions and solutions. Looking across all questions in the survey, the following outlines the most important priorities for the Port Stephens community.

- 1. Footpaths/ramps
- Accessibility to events/activities, shops, sporting and recreation facilities, and parks
- 3. Provision of venues, services, events
- 4. Public toilets
- 5. Parking
- 6. Public transport
- 7. Public education
- Respectful and inclusive community and services.

Some of the priorities for the community in the consultation for the DIAP were also identified in the Port Stephens Disability Action Plan 2014-2018. Furthermore, the Port Stephens Integrated Plans aims to "make future provisions for people with disabilities, their families and carers" via several actions, including implementing the Disability Inclusion Action Plan.

Results of the community consultation were arranged in to the DIAP's four focus groups and actions were developed that align with these areas. These focus areas were identified as part of extensive community consultation during development of the NSW Disability Inclusion Plan. As such these focus areas became a requirement to be in all NSW agency DIAPs. These actions recognise the rights of people with a disability to full and effective participation in an inclusive society; the same as those without a disability. The following action plan outlines Council's role and action and priority level.



### Action planning Liveable Communities

| ) |  |
|---|--|
|   |  |
|   |  |
|   |  |
|   |  |

| Item for<br>improvement  |                | Priority Coun- Action<br>Time- cil<br>frame Role | Action  | Outcome  | IPR<br>Refer-<br>ence | Responsibility             |
|--|----------------|--|---|--|-----------------------|----------------------------|
| Footpaths and ramps throughout LGA                                       | 1 -2 years     | Service<br>Provider                              | Undertake review of footpaths and ramps throughout LGA to determine a prioritised approach to implementation of gaps, upgrades and new footpath infrastructure.                               | Updated and implementation of the Pedestrian Access and Mobility Plan considers and prioritises people with disability.  | 4.2.1.3               | Assets                     |
|  | 0-1 year       |  |   | Updated and implementation of the Pedestrian Access and Mobility Plan considers and prioritises people with disability.  | 1.3.1.6               | Strategic Planning         |
| Outdoor spaces and buildings   | 1 -2 years     | Service<br>Provider                              | Priorise review and audit Council managed outdoor spaces and buildings to determine areas where work is required and priority maintenance areas.  | Outdoor spaces and buildings, including access to; are maintained and developed to enable an inclusive community for people with disability. Two liberty swings are installed in appropriate   | 5.2.1.2               | Facilities and<br>Services |
|  | 2- 4 years     | Service<br>Provider                              | Implement two liberty swings. Locations to be priotised in collaboration with Social Planning.  | locations so family and carers of people with<br>high needs are able to access recreational<br>opportunities (people in wheelchairs, including<br>adults can experience a sense of freedom)  | 5.2.1.2               | Facilities and<br>Services |
| Provision of programs and services that support people with a disability | 0 – 1<br>years | Advocate   | Develop the Plan of Management to determine and formalise future long term use of the land on which the Ngioka Centre is located.   | The Ngioka Centre is managed and operated by the Endeavour Foundation by way of license agreement with Port Stephens Council. This arrangement now enables the entire Ngioka Centre to by utilised for disability services under NDIS. | 1.3.1.1               | Facilities and<br>Services |
|  | Ongoing        | Service<br>Leader                                | Manage the use of Grahamstown Aquatic<br>Reserve for use by Sailability.  | Continuation of Sailability and ongoing access to recreation activities for people with a disability.  | 1.3.1.2               | Community Services         |
|  | Ongoing        | Service<br>Leader                                | Ongoing provision of wheel in wheel out garbage bin service (Blue Dot Service) for people with a disability living at home.   | The Blue Dot Service   | 1.3.1.3               | Community Services         |
|  | Ongoing        |  | Ongoing access to children's services programs for children with additional needs at Outside School Hours Care (Raymond Terrace and Medowie), Port Stephens Activity Van and Family Day Care. |  | 1.3.1.4               | Community Services         |

| ople 1.3.1.5 Community Services Customer Relations   | sability 5.2.1.4 Facilities and Services   |  | o 5.2.1.4 Facilities and Assets oy a suble clusive   | 5.2.1.4 Facilities and Assets   | 1.3.1.6 Strategic Planning le of   | Services Community Development and Engagement Strategic Planning  | 5.3.1.5 Community 5.3.1.5 Development and 5.4.1.1 Engagement Tourism and Events  |
|--|--|--|--|---|--|---|--|
| Increased awareness and support for people with a disability and increased liveability.  | Improved accessibility for people with a disability and assistance for carers, caring for people with high needs.  |  | Increase in compliant disability parking so people who experience disability can enjoy a more seamless experience that is navigable and manageable, thereby being more inclusive | and value adding.   | Improved legibility and access to public transport options and improved patronage of people with a disability. | An increase in services, infrastructure and activities that ensure inclusiveness and accessibility for people who experience disability, their families and carers. | Increase in the number of events that are<br>accessible for people with a disability   |
| Ongoing provision and expansion of assistive and adaptive technology including;  • Audio read navigators  • Zoom text screen reader software  • Large print books  • Audio books | Audit of public toilets to identify locations where adult change facilities for people with a disability are warranted - or where an area could be modified to cater for people with a high need disability during Forward Works Plan. | Port Stephens disability access toilets are included on the Australian Public Toilet's software application. | Review disability parking spaces as identified to ensure compliance against current standards and / or relocating to meet compliance (via traffic committee).                    | At review, update Plans of Management to include discussion of disability parking and, improving accessibility between disability parking, parks and disability accessible toilets. | Meet with public transport providers to provide feedback from DIAP and address any concerns where possible     | Actively seek grant funding for projects which encourage access and inclusion in the community  | Formalise a 12 month trial program of the Event Tent, which promotes and enables greater participation at community events of people and families who have a disability. |
| Service  | Service<br>Provider  | Advocate   | Service<br>Provider  |   | Advocate   | Service<br>provider/<br>Leader  | Service<br>provider /<br>Advocate  |
| Ongoing  | 2 – 4 years  |  | 1 -2 years   | 1 -2 years  | 1 -2 years   | Ongoing   | Ongoing  |
|  | Public toilets   |  | Disability parking<br>spaces throughout<br>the LGA   |   | Public transport   | Funding<br>opportunities  | Accessible events  |

# Improving access to services through better systems and processes

| Item for Priority Cour improvement Timeframe Role                 | Priority<br>Timeframe | Council<br>Role                   | Action  | Outcome  | IPR<br>Reference | Responsibility                   |
|---|-----------------------|-----------------------------------|---|--|------------------|----------------------------------|
| Aligning Action<br>Plan with Integrated<br>Reporting<br>Framework | Ongoing               | Leader                            | Ensure that the DIAP aligns with<br>the Integrated Reporting Framing<br>and that the actions in this Action<br>Plan are included in the (4 year)<br>Delivery Program and the Annual<br>Operational Plan                                       | This plan meets the Local<br>Government DIAP guideline<br>requirements and actions are<br>implemented.                   | 5.3.1.13         | Strategic Planning               |
| Information to the public   | 0 – 1 year            | Leader and<br>Service<br>Provider | Enable the ability to provide and receive information to and from the public in a range of formats. Review public exhibition template to make clearer that we accept submissions in all formats, not just written, eg video, voice, recording | More people are able to access information and participate in their local community and the affairs of local government. | 5.3.1.6          | Office of the General<br>Manager |
|   |                       |                                   | Maintain website accessibility (WAAG) 2.0 AA level  |  | 5.5.1.8          | Communications                   |
| Policies and procedures   | 1 -2 years            | Leader/Service<br>Provider        | Leader/Service Council investigates options to Provider improve understanding of policies and procedures for people with a disability.  | Remove obstacles for people with a disability to enable achievement of positive and sustainable employment outcomes.     | 1.3.1.6          | Strategic Planning               |

### Supporting access to meaningful employment

| Item for Priority Cour improvement Timeframe Role | Priority<br>Timeframe | Council<br>Role | Action  | Outcome   | IPR<br>Reference | Responsibility                |
|---|-----------------------|-----------------|---|---|------------------|-------------------------------|
| Volunteering<br>processes                         | 1 -2 years            | Leader          | Review volunteering processes for Port Stephens Council to ensure that they are welcoming of people with disability   | Increased access to volunteering opportunities for people with a disability.                  | 1.6.1.3          | Community Services            |
| Recruitment<br>processes                          | Ongoing               | Leader          | Continue to offer candidates an option to disclose whether or not they have a disability during the application process so that Council are able to ensure that applicants with a disability are and feel supported throughout the process. | Ongoing employment opportunities for people who have a disability with Port Stephens Council. | 5.1.4.2          | Organisational<br>Development |

### **Attitudes and Behaviours**

| Item for Priority Cour improvement Timeframe Role                                 | Priority<br>Timeframe | Council<br>Role | Action  | Outcome   | IPR<br>Reference | Responsibility                |
|---|-----------------------|-----------------|---|---|------------------|-------------------------------|
| Education for shop owners/businesses on access issues for people with disability. | 0 - 1 year            | Advocate        | Awareness and education campaigns targeting business owners via Biz Link network, newsletters and business chambers to foster and encourage the following initiatives:  • Develop companion card friendly initiative which enables free entry to certain venues/events for carers to accompany people with a disability | Outcome is a raised awareness of the needs of people with a disability/access issues  | 4.1.2.4          | Economic<br>Development       |
|   | 1-2 years             | Advocate        | <ul> <li>Preferred employer awards for disability accessible workplace</li> </ul>   |   | 4.1.2.4          | Economic<br>Development       |
| Staff awareness of<br>the needs of people<br>with disability                      | 1 -2 years            | Leader          | To provide training for Council staff on how to work with and understand people with disability through Councils Workplace Equity & Diversity Committee and Guide (attached).   | Staff are supported and have greater knowledge of the variety of needs of people with a disability and the need for inclusion | 5.1.4.2          | Organisational<br>Development |

The priority timeframe rating indicates that a High priority should be completed within 1 year, Medium priority within 2 years and Low priority, within 3 to 4 years.



Staff are supported and have greater knowledge of the variety of needs of people with a disability and the need for inclusion.

### Governance, monitoring and evaulation

To ensure implementation of the Plan, an internal working group made up of stakeholders who have responsibility for implementing actions with the plan will be ongoing. The working group will meet quarterly to discuss the Action Plan and linkages to both current and future projects and programs including:

- Each new capital works project will consider disability improvements to inclusion and accessibility within the Project Management Plan scoping and procurement document (in addition to Disability Discrimination Act compliance). Improvements for consideration include:
  - Location of the proposed project; and
  - Improvements to carpark access to and from, kerb ramp location and availability and pathway's etc, that enable more seamless connectivity.

Progress of the plan will be monitored and implementation of actions within the Plan will be reported through a range of governance processes, including:

- Six monthly reporting to Councils Executive Leadership team and Council
- Operational Plan annual reporting as part of the Integrated Planning and Reporting Framework
- Annual Report
- End of Term Reporting
- Customer satisfaction annual survey and reporting

To enable effective measurement and monitoring of actions within the plan, the Port Stephens Customer Satisfaction Survey will include a section within the survey of questions that people who experience disability, their families, carers and people who work in the disability sector can elect to answer.



### Conclusion

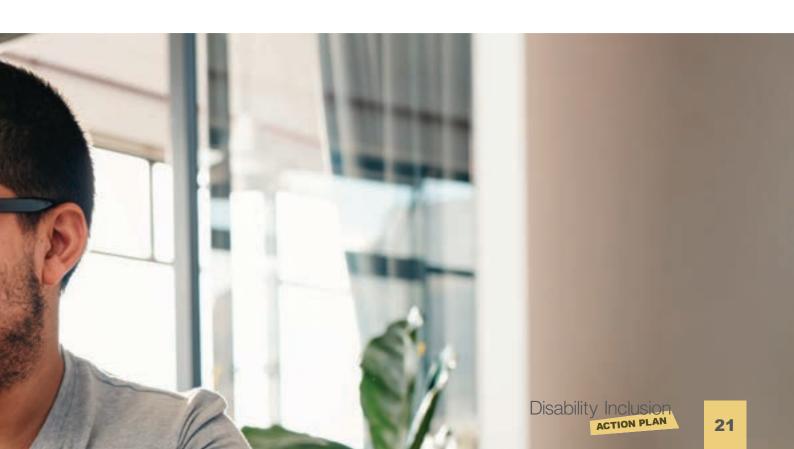
Port Stephens Council has a strong commitment to enhancing life experience of people with a disability in the Local Government Area.

In developing the Disability Inclusion Action Plan, Port Stephens Council has built on the strengths of existing Council resources, Council structure/staff, plans, policies and the local closely connected community by consulting with a broad range of stakeholders.

The priorities identified above reflect Council values and principles. The individual objectives, once approved by Council, are to be included in the 2017-2021 Delivery Program and the Annual Operational Plans for each of those four (4) years. Within the Integrated and Strategic Planning framework, the responsibility, reporting and resourcing for the objectives will be defined.



Draw together diverse interests and strive towards attaining greater consensus on sustainable outcomes for the local government area.



### Appendix 1 DIAP Survey

- 1. What is your age?
- What suburb do you live in? (Required)
- 3. Gender
- 4. Language used at home?
- 5. Are you a carer or a person with disability? (Choose all that apply)
  - a. Carer
  - b. Person with disability
  - c. Family member
- Do you think the Port Stephens
   Community is welcoming of people with disabilities? Eg businesses, shops etc (Choose all that apply)
  - a. Yes
  - b. No
- 6a. Please give us some examples of positive or negative experiences you have had.
- 7. Have you encountered any problems, barriers or issues in using transport options? (Choose all that apply).
  - a. Walking or wheelchair use
  - b. Local buses
  - c. Electric Scooter
  - d. Other
- Please give us some examples of positive or negative experiences you have had.
- 8. Do you think facilities and services are accessible and inclusive in Port Stephens?
  - a. Council's Administration Building: Yes No
  - b. Community centres: Yes No
  - c. Events: Yes No d. Libraries: Yes No e. Parks: Yes No f. Pools: Yes No g. Other: Yes No

- 8a. Can you give us any examples for improvements?
- 9. Do you find Council's information publications accessible?

Website: Yes No Newsletters: Yes No

- 9a. Do you have suggestions for improvements?
- 10. Would you like to see an improvement in online services through Council's website such as the electronic payment of rates and/or fees and charges? (Choose all that apply).
  - a. Yes
  - b. No

11. Do you find Council staff at all of its locations and facilities approachable, understanding of your requirements and helpful? (Choose all that apply)

a. Yes

b. No

11a. Please provide details of your experiences with Council staff.



### Appendix 2 community consultation

Results from consultation and the survey were framed around the four priority areas for an inclusive community: *Liveable communities*, *Attitudes and behaviours*, *Employment and Systems and processes*.

The areas identified for improvement by the Port Stephens community are (in order of priority):

### **Liveable Communities**

| Focus Area   | Comments  |
|--|---|
| Foot paths/ramps   | "Footpaths/ramps – uneven, rough, need ramps to access roads, need lighting on paths and stairs, need more footpaths, wider footpaths, some ramps too steep".   |
|  | "All new kerb ramps should have no step between the bottom of the ramp and the gutter/road. The small step that is still mostly used at the bottom of curb ramps is completely unnecessary (it doesn't improve water flow in the gutter as some people think it does), but it makes it harder for a wheelchair user, even if the step is only 2cm or less. The same argument applies to driveways."           |
| Accessibility to events/activities, shops, sporting facilities, parks. | "Cluttered walkways, access to beaches (wheelchair accessible ramps). Braille on signage, audio description at places of interest, Henderson Park upgrade (steep steps to pontoon, no disability parking), access to pontoons for fishing (Karuah good example of how to do it). Wider access passageways and doorways (e.g. some places have double doors but keep one door locked e.g. Salamander library)" |
| Provision of venues, services, events                                  | "Lack of disability services in parks (e.g. Liberty swing/swing with 5-point harness), lack of covered areas in parks (many sun-sensitive due to medication, plus rain cover), hydrotherapy pool, fences around parks, disability friendly slide at parks, audio loop needed".  |
|  | "I would like to see more programs that support carers and the families of people with disabilities in the Port Stephens Local Government Area as their (sic) simply isn't enough. I would also like more programs to support people with disabilities so that as a community we can start supporting each other through the hardship of living with a disability."   |
|  | Accessibility to events/activities, shops, sporting facilities, parks.  Provision of venues,  |

| Focus Area       | Comments  |
|------------------|---|
| Public toilets   | "There are lack of amenities in disabled toilets (e.g. adults who need help changing continence aids, hoists in toilets?), need more (e.g. Nelson Bay)".  |
|                  | "Disabled toilets do not cater for older persons with a disability<br>who require nappy changing facilities. It is not nice to change<br>on the floor of a disabled toilet and parents room tables are<br>too small."           |
| Parking          | "There is a lack of disabled parking, some disabled parks are not wheelchair friendly".   |
|                  | "Substandard pavement surfaces for walker frames and mobility<br>scooters. Lack of disability parking spaces at Soldiers Point Boat<br>ramp and Salamander Bay wharf and various other areas within<br>the Port Stephens area." |
| Public transport | "Infrastructure improvements for more and better transport, limited timetables, too many transfers to get to destination, want regular community bus (low cost or for free)".   |

### **Attitudes and Behaviours**

| Focus Area                                      | Comments   |
|---|--|
| Respectful and inclusive community and services | It should be noted that most people reported positive encounters with the public and council staff. One comment stated "could improve empathy and understanding from public on what it is like to have a disability".                            |
|   | "Hearing impaired, when asked to speak slower, shop<br>people yell and pull faces as if trying to mouth out each word,<br>very embarrassing."  |
|   | "Staring, commenting".   |
| Public education                                | "Education for people in shops about disability, disabled amenities/facilities being used by public (change-rooms, toilets, parking) but consideration needed so as not to discriminate against those who do not "appear" to have a disability": |



It should be noted that most people reported positive encounters with the public and council staff.

### **Employment**

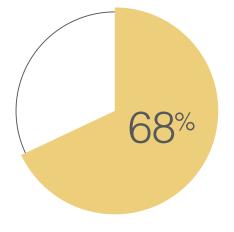
| Focus Area | Comments   |
|------------|--|
|            | No issues identified, however it was acknowledged in internal communication with staff, that Council could lead the way in more employment of people with a disability, this could include recruitment processes which are 'more welcoming' and encourage people to apply for positions. It also was acknowledged that Council policies, procedures, systems and processes could be reviewed for 'easy read' format. |

### **Systems and Processes**

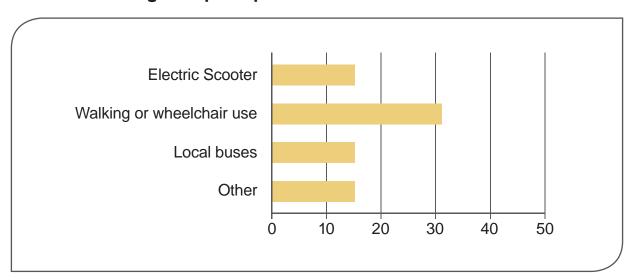
| Focus Area                            | Comments   |
|---------------------------------------|--|
| Range of information dissemination    | "Not everyone gets newspaper so send information in other ways (emailed with rates), need to consider information dissemination for people with hearing and vision impaired".  |
|                                       | "I have rarely seen a Council newsletter. Also, the website needs to be cleaner, clearer, more navigable and user friendly."   |
|                                       | "Left-aligning text might seem like a visual imposition to the sighted person, but this simple change is the difference between being able to read for people who are blind or who have low vision."   |
|                                       | "Eye level display for people using wheelchairs."  |
| Promotion and awareness of            | Some people were confused or unaware of services/ amenities available to them.   |
| activites/events/<br>services         | In some areas: "For those of us who get their bills via email, it would be great if we were emailed regularly about items on public exhibition etc, to replace what other residents would see in your adds in the Examiner."   |
|                                       | "More information areas to access help."   |
|                                       | "Didn't know you had a newsletter."  |
| Consulation on council infrastructure | Respondents welcomed the Council distributing this survey for comment, but others felt more consideration of disability issues was needed.   |
|                                       | "Planning doesn't seem to include disabled accessibility issues for new projects."   |
|                                       | "Consideration of people who are blind or low vision in future planning. ie, Braille on all signage (or on poles or mounts for elevated signage). Audio description at places of interest, geographical, cultural or historical significance. Blind people miss out on our beautiful views, they deserve to be catered to with regard to what else PS has to offer. Infrastructure improvements that support more and better public transport to Port Stephens." |

### Do you think the Port Stephens Community is welcoming of people with disabilities? Eg businesses, shops etc

Most people felt Port Stephens is welcoming (68%).



### Have you encountered any problems, barriers or issues in using transport options?



### Do you think facilities and services are accessible and inclusive in Port Stephens?

| Focus Area                        | Yes | No |
|-----------------------------------|-----|----|
| Council's Administration Building | 57  | 6  |
| Community centres                 | 53  | 8  |
| Events                            | 36  | 21 |
| Libraries                         | 60  | 2  |
| Parks                             | 38  | 27 |
| Pools                             | 43  | 15 |
| Other                             | 18  | 13 |

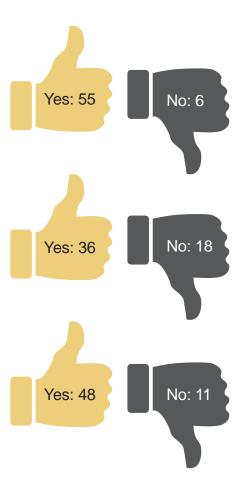
### Do you find Council's information publications accessible?

Focus area: website.

Would you like to see an improvement in online services through Council's website such as the electronic payment of rates and/ or fees and charges?

Do you find Council staff at all of its locations and facilities approachable, understanding of your requirements and helpful?

Most comments in this section indicated council staff was very helpful and polite.

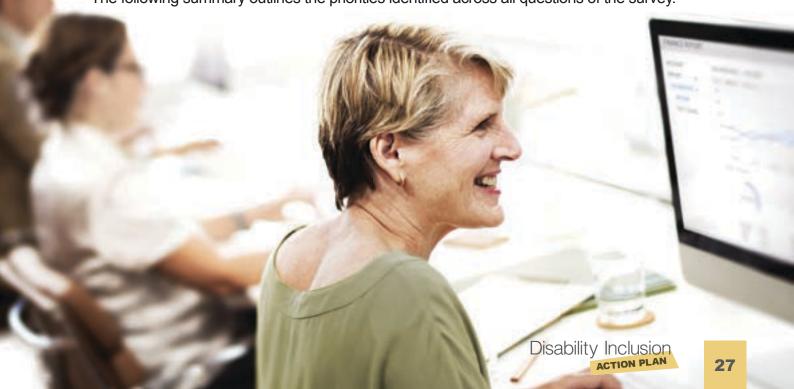


### Any other comments?

Items for improvement (in order of priority):

- 1. Provision of venues, services, events
- 2. Roads/crossings
- 3. Footpaths/ramps
- 4. Public toilets
- 5. Public education

The following summary outlines the priorities identified across all questions of the survey.



# Appendix 3 Functions, services and assets

Function Area: Community Services Sector

| Commit-<br>tees of<br>Council                                     | 355<br>committees   |   |
|---|---|---|
| Plans and<br>Policies,<br>Brochures,<br>documents                 | Volunteer strategy<br>Part A and Part B   | Review policies/ procedures to ensure they are 'easy read' format. Business leadership to enhance Ngioka as a multi-purpose centre and to promote and align with NDIS personal plans. |
| Partners and agency Plans and collaboration Brochures document    | Lease of Grahamstown<br>Aquatic Reserve for use by<br>Sailability. (PSC lease the<br>land from Hunter Water and<br>Sailability sub-lease the land<br>of PSC).   | Job agencies, TAFE, universities, schools   |
| Information-<br>Directory   | Information on website re<br>volunteers<br>Large text formatting on<br>website  | Links to volunteer resources in other areas/businesses etc. Braille and large font computers  |
| Facilities, Provision of Goods<br>infra- or services<br>structure | Volunteer workforce of up to 800, provision of 'wheel in wheel out' garbage collection for people with disability living at home. Provision of programs for children with additional needs at Outside of School Hours Care, Childrens' activity Van and Family Day Care. Provision of large print books, talking books and audio and visual navigation aids at libraries. Lear to swim programs at council aquatic centres. |   |
| Facilities,<br>infra-<br>structure                                | Ngioka<br>Horticultural<br>Therapy<br>Centre  |   |
| Staff / Facili<br>Responsi- infra-<br>bility struc                | Manager<br>Community<br>Services  |   |
|   | Resource  | lsitnetoq   |

## Function Area: Community Services - Library Services

| Commit-<br>tees of<br>Council                                     | Work Health and Safety Committee WHS Representatives Committee Workplace Equity and Diversity Committee Committee Heritage Advisory Committee  |
|---|--|
| w   | Internet Usage Policy Wowaiving Overdue Charges Social Media Policy Fest Library User Guidelines PSC Library Brochure Equ Nolunteer Position Div Library Brochure Cor Volunteer Position Cor Handbook Her Historical Society/ Adv Family History Group Cor Agreements                        |
| Partners and agency Plans and collaboration<br>Brochures document | Thou Walla Schools as Communities Centre Newcastle Region Library Co- operative Central East Zone (Regional Libraries Group) Public Libraries NSW Hunter WEA Historical and Family History Societies RT Art Space Group Real Futures Foundation  |
| Information-<br>Directory   | Information on all Library Services related to services, programs and activities – displayed in branches via (flyers/posters/TV monitors) and on; • Facebook, Website • School Newsletters, What's on in our Backyard • PS Examiner • News of the Area (Tea Gardens, Nelson Bay and Medowie) |
| Facilities, Provision of Goods<br>infra- or services<br>structure | Paid Library Staff × 24 Casual Library Staff × 11 Library Volunteers × 55 Assistive/Adaptive technology (Audio Read navigators, Zoom Text screen reader software, large print books, audio books   |
| Facilities,<br>infra-<br>structure                                | Civil Assets<br>Section<br>Manager<br>Community<br>and<br>Recreation<br>Assets Officer   |
| Staff / Facilir<br>Responsi- infra-<br>bility struct              | Library<br>Services<br>Manager   |

Resource



require nappy changing facilities. It is not nice to change on the floor Disabled toilets do not cater for older persons with a disability who of a disabled toilet and parents room tables are too small.

| Section |
|---------|
| Assets  |
| Area:   |
|         |
| nction  |

| Commit-<br>tees of<br>Council                                     | Sports Councils, 355Committees, Community groups, Parks and Reserves Committees  | Encourage<br>community<br>groups and<br>committee<br>to undertake<br>projects and<br>projects and<br>programs to<br>encourage<br>access<br>inclusion   |
|---|--|--|
| Plans and Policies, Brochures, documents                          | Various plans of Management (specific and generic), Council policies, Management Directives.   | Review and update existing plans and policies in line with legislative changes and identified needs of the community.  Opens Space Strategy (underway)   |
| Partners and agency Plans and collaboration Brochures document    | Government agencies, grant funding schemes, property developers, community groups, interest groups   | Actively seek grant funding for projects identified within the Opens Space Strategy in order to improve access to inclusion to community facilities and areas throughout the LGA.  |
| Information-<br>Directory   | Assets register, condition rating system. Opens Space Strategy (underway)  | Prepare the Open Space Strategy plans for upgrades to community facilities and areas where infrastructure needs to be considerate of limited access community members Ensure 355 committees consider access and inclusion when thinking about programs Ensure 355 Committees use funds provided by Council to consider access and inclusion when building infrastructure |
| Facilities, Provision of Goods<br>infra- or services<br>structure | Maintain and upgrade public spaces, facilities, assets and places in line with legislative requirements and community needs  | Ensure that upgrades and maintenance to community facilities are aligned with priorities for inclusion   |
| Facilities,<br>infra-<br>structure                                | Community land management; public toilets; parks, playgrounds, reserves, foreshores, marine access, sporting fields, sports facilities, community buildings, community buildings, agnage | Ensure that the design and construction of new facilities and infrastructure is considerate to limited access community members  |
| Staff / Facili<br>Responsi- infra-<br>bility struc                | Asset Section<br>Manager   |  |
|   | Resource   | Potential  |

### Function Area: Human Resource Sector

| Commit-<br>tees of<br>Council                               | Volunteer<br>355 Com-<br>mittees  |   |
|---|---|---|
| Plans and Policies,<br>Brochures, documents                 | Recruitment policy/procedures,  | Recruitment process which is welcoming of people with a disability (advertising which welcomes people with a disability + processes which are not too complex |
| Partners<br>and agency<br>collaboration                     |   | Job network<br>agencies,<br>businesses  |
| Information-<br>Directory                                   | Information on website, in<br>hard file and on intra net  | Information in range of formats including social media etc Plus help for those who have a disability  |
| Facilities, Provision of Goods infra- or services structure | Recruitment of new staff,<br>Management of staffing<br>(leave, Award provisions,<br>superannuation etc) | Recruitment processes to<br>be welcoming of people with<br>disability/older people  |
| Facilities,<br>infra-<br>structure                          |   |   |
| Staff / Facilit<br>Responsi- infra-<br>bility struct        | Manager<br>Human<br>Resources   |   |
|   | Resource  | Potential   |

# Function Area: Environment & Planning/Public Domain and Services

| Staff /<br>Responsi<br>bility  | Manager<br>Environment<br>and Planning   |   |
|--|--|---|
| Staff / Facilities, infra-<br>Responsi- structure<br>bility                | Toilets, public spaces (ie parks, sporting fields) and buildings (community halls) |   |
| Provision of Goods Informationor services  Directory                       | Maintain and upgrade public<br>spaces and places in line with<br>legislation       | Ensure that upgrades to public spaces are aligned with priorities for inclusion   |
| Information-<br>Directory  | Assets register<br>Open Spaces strategy  | Open Spaces strategy to include upgrades to areas where infrastructure needs to be more inclusive (ie ramps in major halls that are used) |
| Partners Plans and and agency Policies, collaboration Brochures, documents | Developers   |   |
| Plans and<br>Policies,<br>Brochures,<br>documents                          | Public Spaces<br>policy  |   |
| Commit-<br>tees of<br>Council  | Urban advisory<br>committee  |   |

### Function Area: Communications

| Commit-<br>tees of<br>Council   |   |  |
|---|---|--|
| Plans and Commit-Policies, tees of Brochures, Council documents                               | Communication<br>policy   |  |
| Information- Partners and agency collaboration<br>Directory                                   |   | Exhibition Submissions and Grant opportunities Community Development and Engagement partners improvements including  • MyLink group  • Aboriginal Strategic Community  • Yourth panel  • Business groups  • 365 Committees |
| Information<br>Directory  | Information<br>on website,<br>Directory on<br>website<br>Large text<br>formatting on<br>website |  |
| Facilities, Provision Informationinfra-<br>Infra- of Goods or Directory<br>Structure services | Provide information in range of formats to the public   |  |
| Facilities, Provision infra- of Goods structure services                                      | Website, social media, hard copy plans, policies and procedures                                 |  |
| Staff / Facilit<br>Responsi- infra-<br>bility struct  | Communica-<br>tions Manager   | Community Development and Engagement Manager   |
|   | Resource  | Potential  |



person, but this simple change is the difference between being able to Left-aligning text might seem like a visual imposition to the sighted read for people who are blind or who have low vision.

### Function Area: Strategy and Environment

|   | Staff / Facilit<br>Responsi- infra-<br>bility struct | Facilities, Provision infra- of Goods structure services            | Provision<br>of Goods or<br>services   | Information-<br>Directory | Information- Partners and agency Plans and Directory collaboration Brochures, Brochures, |   | Council   |
|---|--|---|--|---------------------------|--|---|---|
| Resource Manager<br>Strategy and<br>Environment | Manager<br>Strategy and<br>Environment               | Noxious weed Heritage grants control, landfill Environmental grants | Noxious weed Heritage grants control, landfill Environmental grants            |                           | Landowners/businesses and organisations  | Environmental<br>strategies, plans<br>and policies. | Volunteer weed control services<br>355 Heritage Committee |
| Potential                                       |  |   | Grant guidelines<br>support projects that<br>encourage access<br>and inclusion |                           |  |   |   |

### Function Area: Community Development

| Committees<br>of Council  | Aboriginal Strategic Committee Strategic Arts Committee Youth Advisory Panel Education and Employment Interagency   |   |
|---|---|---|
|   | Community Ab<br>Engagement Co<br>Policy Str<br>Cultural Plan Co<br>Youth Strategy Yo  |   |
| Partners Plans and and add agency Policies, collaboration Brochures, documents    | Community<br>Services agencies<br>Community grant<br>awardees   |   |
| Facilities, Provision of Goods Information-Directory infra- or services structure | Maintain Council's website Community<br>Directory   | Strengthen Council's website Community Directory section on DIAP agencies Ensure 355 committees consider access and inclusion when considering programs Ensure community engagement projects encourage access and inclusion |
| Provision of Goods<br>or services   | Grant Programs across<br>Council<br>Undertake Council's key<br>community events – Australia<br>Day celebrations, NAIDOC<br>week, Youth week, community<br>awards. | Council run community events are accessible Grant guidelines support projects that encourage access and inclusion   |
| Facilities,<br>infra-<br>structure  | 355 Advisory<br>Committees<br>Community<br>engagement<br>projects<br>Community<br>development<br>projects   |   |
| Staff / Facili'<br>Responsi- infra-<br>bility struct                              | Community Development and Engagement Coordinator  |   |
|   | Resource  | Potential   |

| Committees<br>of Council  |   | Encourage community groups and committees to undertake projects and programs to encourage access and inclusion                      |
|---|---|---|
| Plans and Policies, Committees<br>Brochures, of Council<br>documents                    | Port Stephens Integrated plans (2016-2026), Strategic Asset Management Plan, The Pathways Plan, Assessment and Maintenance of Footpaths and Cycleways Policy, Bus Shelter Policy, Disability Standards for Accessible Public Transport. | Review and update existing plans and policies in line with legislative changes and identified needs of the community                |
| Partners and<br>agency<br>collaboration   | Government agencies, grant funding schemes, property developers, community groups, interest groups  | Actively seek grant funding for projects identified within the Pathways Plan and PAMP in order to improve access throughout the LGA |
| Information-<br>Directory   | Assets register, condition rating system  | Prepare upgrades to civil assets and infrastructure in conjunction with PAMP priority requirements.                                 |
| Provision<br>of Goods or<br>services  | Maintain and upgrade Civil assets and public spaces in line with legislative requirements and community needs.  | Ensure that upgrades<br>and maintenance to<br>civil assets are aligned<br>with priorities for<br>inclusion                          |
| Staff / Facilities, in- Provision<br>Responsi- frastructure of Goods<br>bility services | Public transport infrastructure, footpaths, shared paths, kerb ramps  | Ensure that the design and construction of new facilities and infrastructure is considerate to limited access community members     |
| Staff /<br>Responsi<br>bility   | Civil Assets<br>Planning<br>Manager   |   |
|   | Resource  | Potential   |



### **Function Area: Community Development**

| Committees of<br>Council  | Aboriginal Strategic<br>Committee<br>Strategic Arts Committee<br>Youth Advisory Panel<br>Education and Employ-<br>ment Interagency  |   |
|---|---|---|
| Plans and<br>Policies,<br>Brochures,<br>documents                                       | Community<br>Engagement Policy<br>Cultural Plan<br>Youth Strategy   |   |
| Partners<br>and agency<br>collaboration   | Community Services Community agencies Engagemer Community grant Cultural Pla awardees Youth Strate  |   |
| Information-<br>Directory   | Maintain Council's website<br>Community Directory   | Strengthen Council's website Community Directory section on DIAP agencies Ensure 355 committees consider access and inclusion when considering programs Ensure community engagement projects encourage access and inclusion |
| Provision<br>of Goods or<br>services  | 355 Advisory Com- mittees Council Community en- Community devel- Community devel- Community devel- Community devel- Community devel- NAIDOC week, Youth week, community awards. | Council run community<br>events are accessible<br>Grant guidelines support<br>projects that encourage<br>access and inclusion   |
| Staff / Facilities, in- Provision<br>Responsi- frastructure of Goods<br>bility services | 355 Advisory Committees Community engagement projects Community development projects  |   |
| Staff /<br>Responsi-<br>bility  | Coordinator   | IDINIO I  |
|   | Resource  | lsi1ne1o <b>q</b>   |

### Function Area: General Managers Office

|           | Staff /<br>Respon-<br>sibility | Facilities, infrastructure  | Provision Infor- Partners Plans and Committees of Goods mation and agen-Policies, of Council or ser- Direc- cy collab- Brochures, vices tory oration documents | ior- I<br>ation a<br>rec- c | Partners<br>and agen-<br>cy collab-<br>oration | Infor- Partners Plans and mation and agen-Policies, Direc- cy collab-Brochures, tory oration documents | Committees<br>of Council   |
|-----------|--------------------------------|---|--|-----------------------------|--|--|--|
| Resource  | Governance<br>Manager          | Resource Governance Community Projects grant Manager Ward Funds Mayoral funds |  |                             |  |  |  |
| Potential |                                | Grant guidelines support projects that encourage access and inclusion         |  |                             |  |  | Encourage community groups and committees to undertake projects and programs to encourage access and inclusion |



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